A Regular Meeting of the Board of Commissioners of the South Broward Hospital District (S.B.H.D.) was held at 3111 Stirling Road in the Perry Board Room on Wednesday, May 25, 2016, at 5:35 p.m.

The following members were present:
Mr. Jose Basulto Chairman
Mr. Vic Narang Vice Chairman
Mr. Douglas Harrison Secretary Treasurer
Mr. Ken Barnett
Mr. Hobel Florido
Ms. Karen Harrington
Ms. Laura Raybin Miller

A registration sheet listing all attendees is on file in the Executive Office.

1. **CALL TO ORDER**

   There being a quorum present, the meeting was called to order by Commissioner Jose Basulto, Chairman, who noted that public attendance and participation is welcome.

2. **PLEDGE OF ALLEGIANCE**

   Chairman Basulto led the pledge of allegiance to the United States flag.

3. **PRESENTATIONS**

   a. **Tour de Broward Recognition Presentations**

      A video presentation commemorating the event was displayed.

      Chairman Basulto and the Board of Commissioners recognized and thanked Al and Jackie Fernandez, and Janet Flores from ANF group, Founders and Title Sponsors, for their effort during the Tour de Broward. They were presented with a memento of appreciation on behalf of all the children and families as the proceeds went to the Joe DiMaggio Children Hospital. Subsequently, Mr. Fernandez expressed gratitude to all involved in the event, as well as to the Board of Commissioners for the privilege in participating in the event.

      The Invicta Watch Group, Tour de Broward presenting sponsor, was recognized for their support. However, their representative was unable to attend. Kevin Janser, Senior Vice President & Chief Development Officer, will present the group with the memento of appreciation.

      Mayor of Miramar, Wayne M. Messam, Miramar Fire-Rescue Department Chief L. Keith Tomey, and Broward Sheriff Scott Israel were invited to address the Board. Mayor Messam shared his sentiments about the event and offered the use of the newly constructed Amphitheater for future events whereas the Sheriff expressed the contentment of the police Department’s involvement in the event and spoke of the symbiotic relationships of the District and the Police force. Both Chief Tomey and Sheriff Israel were presented with a memento of appreciation from the Board of Commissioners and the community.

   b. **Joint Replacement Center of Excellence**

      Chairman Basulto called upon Mr. Ken Hetlage, Memorial Hospital West’s Chief Executive Officer, who presented a report to the Board on the Joint Replacement Center of Excellence. Joint Replacements will be centralized at the West campus where active efforts continue for the growth and improvement of the program. To increase efficiency, the West Campus has partnered with six
(6) Community Orthopedic Surgeons. Mr. Hetlage invited Co-Medical Directors Dr. Carl Eierle and Dr. Dan Sheldon to present on the outcome of the partnership.

Dr. Eierle cited the lead article *Trend Toward High-Volume Hospitals and the Influence on Complications in Knee and Hip Arthroplasty*, featured in May 2016 *Journal of Bone and Joint Surgery*, as evidence that specialized high volume hospitals result in better patient satisfaction, better outcomes and decreased complications. An analysis of total Joint Procedures, Length of Stay, Patients Discharged Home, Blood Transfusion Rate, Complication Rate, Surgical Metrics, Financial Metrics, and Patient Reported Outcomes over the prior year was presented by Dr. Eierle. The data validated the decision to standardize and centralize Joint Replacement to ensure the increase of rapid recovery, discharge, and the reduction of readmission rate. No marketing efforts have been initiated as of yet, which may account for the marginally low results.

Dr. Dan Sheldon also addressed the Board and spoke of the benefits of the Joint Center of Excellence and the strategies being used to reduce complications in pre and post-operative procedures, and to change patient expectations while maintaining patient-family centered care.

c. **South Florida Community Care Network (SFCCN); Presentation of Check**

Chairman Basulto called upon Mr. John Benz, Senior VP & Chief Strategic Officer, who presented the South Broward Hospital District with a check of $6.650 Million as a return on an initial investment of $5 million in 2014.

Chairman Basulto noted Mr. Benz’s passion and thanked him for his determination on behalf of the Board. SFCCN will return to the Board of Commissioners in July of 2016 and January of 2017 for reporting update purposes.

Upon Mr. Benz’s presentation, Commissioner Barnett and Commissioner Florido confirmed their endorsement of SFCCN since its inception. Commissioner Barnett thanked Mr. Benz and all the employees of SFCCN on behalf of the Board for establishing the start up.

4. **APPROVAL OF MINUTES**

a. **Regular Meeting Held March 23, 2016**

Commissioner Miller *moved, seconded* by Commissioner Narang, that

*THE BOARD OF COMMISSIONERS APPROVE THE MINUTES OF THE REGULAR MEETING HELD APRIL 27, 2016.*

The motion *carried* unanimously.

5. **REPORTS TO THE BOARD; REPORTS FROM BOARD OFFICERS AND STANDING COMMITTEES**

a. **Finance Committee Meeting; Commissioner V. Narang, Chairman**

Minutes of Meeting Held May 17, 2016

Chairman Basulto called upon Commissioner Narang, Chairman of the Finance Committee, who reviewed the Minutes of the Finance Committee meeting held May 17, 2016, a copy of which is on file in the Executive Office.

The Monthly Flash Reports for the Pension Plan, Operating Funds, 403/457/401(a)/457(f) Plans, and the Executive Summary of Quarterly Pension Plan Performance with regard to conditions in the market and an overview of performance were introduced to the Board.

(1) **A Request for Board Acceptance of the Quarterly Pension Plan Performance Report – Executive Summary for March 31, 2016**
Commissioner Harrison moved, seconded by Commissioner Harrington, that

THE BOARD OF COMMISSIONERS APPROVES THE QUARTERLY PENSION PLAN PERFORMANCE REPORT – EXECUTIVE SUMMARY FOR MARCH 31, 2016

The motion carried unanimously

(2) A Request for Board Acceptance of the Quarterly Operating Fund Performance Report – Executive Summary for March 31, 2016

Commissioner Florido moved, seconded by Commissioner Harrison, that

THE BOARD OF COMMISSIONERS APPROVES THE QUARTERLY OPERATING FUND PERFORMANCE REPORT – EXECUTIVE SUMMARY FOR MARCH 31, 2016

The motion carried unanimously

(3) A Request for Board Acceptance of the Quarterly 403/457/401(a)/457(f) Performance Report – Executive Summary for March 31, 2016.

Commissioner Harrington moved, seconded by Commissioner Harrison, that


The motion carried unanimously

Commissioner Harrington requested that the balance of each account be published in future reports.

(4) A Request for Board Approval to Drop the JPMorgan SmartRetirement 2015 Fund from the 403(b)/457(b)/401(a) and 457(f) Plans and Transfer a Participant Balance to the JPMorgan SmartRetirement Income Fund

Matt Muhart, Executive Vice President & Chief Administrative Officer of Memorial Healthcare System reiterated that JPMorgan SmartRetirement Fund and the JPMorgan SmartRetirement 2015 Income Fund have the same asset allocation of funds; however, the JPMorgan SmartRetirement Income Fund is less costly by five (5) basis point fee differential, warranting the request to move the funds.

Commissioner Harrison moved, seconded by Commissioner Florido, that

THE BOARD OF COMMISSIONERS APPROVES TO DROP THE JPMORGAN SMARTRETIREMENT 2015 FUND FROM THE 403(B)/457(B)/401(A) AND 457(F) PLANS AND TRANSFER ALL PARTICIPANT BALANCE TO THE JPMORGAN SMART RETIREMENT INCOME FUND

The motion carried unanimously

Marquette Associates will remit a Risk Tolerance Questionnaire to all Board members for completion in advance of the Board Investment Workshop scheduled for June 15, 2016. The responses will drive the Workshop Agenda. Chairman Basulto emphasized the attendance and
participation of all Board Members. In the event attendance is not an option, a condensed version is available upon request from Marquette Associates.

Commissioner Narang called upon Mr. Grant Ostlund of Ponder & Company, the District’s independent registered municipal advisor and Chairholder, Albert A. del Castillo, District’s Bond Counsel from Greenberg Traurig, and Mr. Bill Wheatley, Memorial Healthcare System’s Treasurer who gave a collective report to the Board on the status of the Series 2016 Refunding Revenue Bonds. Mr. Ostlund reviewed the timeline and schedule for pricing. He also defined the process, estimated the present value of the bonds, and referenced the maturity dates and the payouts. It was noted that the rates of the bonds are inversely proportional to the savings. He noted that during the investor call, the Bond Financing Committee will adhere stringently to Appendix A. Mr. del Castillo gave a succinct explanation of the Bond Resolution and the associated sections. Mr. Wheatley concluded by stating that the refinancing of the bonds are economically advantageous. In the final analysis provided, the Board was advised to approve the Resolution 405 Authorizing the Issuance of South Broward Hospital District Hospital Refunding Revenue Bonds, Series 2016.

(5) A Request For Board Approval of Resolution 405 Authorizing the Issuance of South Broward Hospital District Hospital Refunding Revenue Bonds, Series 2016

Commissioner Florido moved, seconded by Commissioner Harrison, that

THE BOARD OF COMMISSIONERS APPROVES RESOLUTION 405 AUTHORIZING THE ISSUANCE OF SOUTH BROWARD HOSPITAL DISTRICT HOSPITAL REFUNDING REVENUE BONDS, SERIES 2016

The motion carried unanimously.

Commissioner Narang submitted to the Board the minutes of the May 17, 2016, meeting of the Finance Committee for approval, whereupon:

Commissioner Florido moved, seconded by Commissioner Miller, that

THE BOARD OF COMMISSIONERS APPROVE THE MINUTES OF THE FINANCE COMMITTEE MEETING HELD MAY 17, 2016

The motion carried unanimously.

b. Building Committee Meeting; Commissioner H. Florido, Chairman

Minutes of Meeting Held May 18, 2016

Chairman Basulto called upon Commissioner Florido, Chairman of the Building Committee, who reviewed the Minutes of the Finance Committee meeting held May 18, 2016, a copy of which is on file in the Executive Office.

Commissioner Florido provided an overview of Hospital Zoning District, Memorial Hospital West, Construction Progress Report, Projects in Planning Report, and the Bid Opening.

(1) Request Board Approval of the lowest bidder, ANF Group, Inc., in the amount of $454,014 for the Breast Surgical Oncology Offices Project in the Medical Office Building at Memorial Hospital Miramar and allocation of $45,000 contingency amount to be controlled by the Memorial Healthcare System

Commissioner Narang moved, seconded by Commissioner Harrington, that

THE BOARD OF COMMISSIONERS APPROVE THE LOWEST BIDDER, ANF GROUP, INC. IN THE AMOUNT OF $454,014 FOR THE BREAST SURGICAL ONCOLOGY OFFICES PROJECT IN THE MEDICAL OFFICE BUILDING AT
MEMORIAL HOSPITAL MIRAMAR AND ALLOCATION OF $45,000 CONTINGENCY AMOUNT TO BE CONTROLLED BY THE MEMORIAL HEALTHCARE SYSTEM

The motion carried unanimously.

Commissioner Florido invited Al Fernandez, President of ANF Group, to address the Board. Mr. Fernandez expressed excitement about the Breast Surgical Oncology Offices Project, which is scheduled to start in June 2016. He thanked the Board for the opportunity.

Next, Commissioner Florido invited David Schlemmer, Vice President, Construction & Property Management, who provided a summary of the Memorial Hospital Zoning District. Within the last three (3) to six (6) months, the City of Pembroke Pines established zoning criteria. The City’s new endeavor became contentious as some of the land owned by South Broward Hospital District in Pembroke Pines is not zoned as District, causing a delay in obtaining the construction permits. The District has put forth proactive efforts, including helping the city to develop plans and guidelines which will affect the District expansion plans. Additionally, to facilitate many site plan amendments and reviews for submission to the City of Pembroke Pines, the Hospital District will establish construction projections based on predictive analytics from the Construction & Property Management Department rendering the process to an administrative activity in the future.

(2) Request Board Approval of the Guaranteed Maximum Price from Stiles Thornton Joint Venture in the amount of $42,061,799 for the Parking Garage project at Memorial Regional Hospital and that a bonus of $225,000, $150,000 or $75,000 be extended if the project is completed forty-five (45), thirty (30) or twenty-one (21) days respectively.

Commissioner Harrington moved, seconded by Commissioner Narang, that

THE BOARD OF COMMISSIONERS APPROVE THE GUARANTEED MAXIMUM PRICE FROM STILES THORNTON JOINT VENTURE IN THE AMOUNT OF $42,061,799 FOR THE PARKING GARAGE PROJECT AT MEMORIAL REGIONAL HOSPITAL AND THAT A BONUS OF $225,000, $150,000 OR $75,000 BE EXTENDED IF THE PROJECT IS COMPLETED FORTY-FIVE, THIRTY OR TWENTY ONE DAYS RESPECTIVELY

The motion carried unanimously.

Chairman Basulto invited Thomas Thornton, President of Thornton Construction to the podium for comments. Mr. Thornton was accompanied by Tim Fiske, Senior Vice President of Stiles Construction. He expressed his gratitude to the Board for the approval. Commissioner Harrington reciprocated the gratitude on behalf of the Board and spoke to the feasibility of the impending bonus.

Commissioner Florido proceeded with the construction report. The Board of Commissioners were impressed with the framework and the responsibilities assumed by the Construction and Property Management Departments. On behalf of the Board, Commissioner Harrington thanked David Schlemmer and Mark Greenspan, Director of Construction & Design Services, for their stupendous service and invited them to repeat the presentation to the Board in the near future.

Commissioner Florido submitted to the Board the minutes of the May 18, 2016, meeting of the Building Committee for approval, whereupon:

Commissioner Harrington moved, seconded by Commissioner Narang, that

THE BOARD OF COMMISSIONERS APPROVE THE MINUTES OF THE BUILDING COMMITTEE MEETING HELD MAY 18, 2016

The motion carried unanimously.
South Broward Hospital District Vice Chairman, Vic Narang, assumed the role of the District Chairman upon Chairman Basulto's departure at 17:17. Chairman Basulto relinquished the gavel and the meeting proceeded.

c. **Contracts Committee; Commissioner D. Harrison**  
   **Minutes of Meeting Held May 19, 2016**

Acting Chairman, Commissioner Narang, called upon Commissioner Harrison, Chairman of the Contracts Committee, who reviewed the Minutes of the Contracts Committee meeting held May 18, 2016, a copy of which is on file in the Executive Office.

Commissioner Harrison thanked Ms. Nina Beauchesne, Senior Vice President of the Memorial Healthcare System, for her assiduousness in the process and invited Mrs. Beauchesne to present to the Board. Commissioner Harrison also acknowledged and was pleased with the sentiments shared about the Healthcare System.

Paired with each physician being presented, Ms. Beauchesne provided an overview of the following agreements, which have been recommended by the Contracts Committee for Board approval at the podium:

(1) Request Board approval for New Physician Employment Agreement between Carrie A. Laituri, M.D., Pediatric General Surgery Services, and South Broward Hospital District

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THE BOARD OF COMMISSIONERS APPROVE NEW PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN CARRIE A. LAITURI, M.D., PEDIATRIC GENERAL SURGERY SERVICES, AND SOUTH BROWARD HOSPITAL DISTRICT

Commissioner Barnett moved, seconded by Commissioner Harrison, that:

The motion **carried** unanimously.

Mrs. Beauchesne announced that Dr. Gary Birken is present to speak on Dr. Carrie A. Laituri’s behalf. Dr. Laituri will be a representation of Memorial in the Weston and Boca areas. Dr. Birken expressed his gratitude to the Board and recommended Dr. Laituri. He spoke of the vision that embodied this selection. The newly recruited physicians will bring novelties and techniques which will optimize patient wellness. It was assumed that the culture of Memorial Healthcare System is evident through collaboration of the seasoned and novice physicians.

Commissioner Barnett acknowledged all physicians with a standing ovation.

(2) Request Board Approval of Renewal Physician Employment Agreement between Mark Soloway, M.D., Chief, Uro-Oncology Services, and South Broward Hospital District

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THE BOARD OF COMMISSIONERS APPROVE THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN MARK SOLOWAY, M.D., CHIEF, URO-ONCOLOGY SERVICES, AND SOUTH BROWARD HOSPITAL DISTRICT

Commissioner Florido **moved**, **seconded** by Commissioner Harrington, that:

The motion **carried** unanimously.

Dr. Mark Soloway reported his experience with the Healthcare System to have been rewarding. Dr. Soloway was impressed by the support of the Executive Staff and Administration and the culture of the System. He will continue efforts to expand the Uro-Oncology Department. Dr. Soloway also represents Memorial in the Boca area.
Commissioner Florido and Commissioner Harrison welcomed Dr. Mark Soloway on behalf of the Board of Commissioners.

(3) Request Board Approval of Renewal Physician Employment Agreement with Neil Nagovski, M.D., for Hematology / Oncology and Interim Medical Director, Bone Marrow Transplantation Services, and South Broward Hospital District

Commissioner Florido moved, seconded by Commissioner Miller, that:

THE BOARD OF COMMISSIONERS APPROVE THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT WITH NEIL NAGOVSKI, M.D., FOR HEMATOLOGY / ONCOLOGY AND INTERIM MEDICAL DIRECTOR, BONE MARROW TRANSPLANTATION SERVICES, AND SOUTH BROWARD HOSPITAL DISTRICT

The motion carried unanimously.

Dr. Neil Nagovski expressed his gratitude to the Board.

(4) Request Board Approval of Renewal Physician Employment Agreement with Brian Hunis, M.D., for Medical Director, Quality, Memorial Cancer Institute and Hematology/Oncology Services., and South Broward Hospital District

Commissioner Harrington moved, seconded by Commissioner Florido, that:

THE BOARD OF COMMISSIONERS APPROVE THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT WITH BRIAN HUNIS, M.D., FOR MEDICAL DIRECTOR, QUALITY, MEMORIAL CANCER INSTITUTE AND HEMATOLOGY/ONCOLOGY SERVICES, AND SOUTH BROWARD HOSPITAL DISTRICT

The motion carried unanimously.

Dr. Brian Hunis thanked the Board. He spoke of the prestige the Healthcare System has received from several renowned organizations.

Commissioner Harrington commended Dr. Hunis on his contract and his ambition through higher education. She emphasized that the District financially supports physicians with higher learning goals.

Mrs. Beauchesne proceeded with the review of the renewal agreement for the TeamHealth Adult Hospitalist contract. She reported that the Healthcare System has changed the paradigm of Hospitalist Medicine when 24-hour physician care was introduced in 2014. The results have been positive in quality, patient-family satisfaction, outcome measures, and efficiency. The census for this group averages 300 patients/10 Physicians per day within Memorial Healthcare System. The Executive team has been involved in many of the onboarding factors to ensure the preservation of the Memorial Culture.

(5) Request Board Approval of the renewal of the Adult Hospitalist Services Agreement with TeamHealth, and South Broward Hospital District

Commissioner Harrison moved, seconded by Commissioner Miller, that:

THE BOARD OF COMMISSIONERS APPROVE THE RENEWAL OF THE ADULT HOSPITALIST SERVICES AGREEMENT WITH TEAMHEALTH, AND SOUTH BROWARD HOSPITAL DISTRICT

The motion carried unanimously.
Dr. Jasen Gundersen, President of TeamHealth thanked the Board, the executive and staff for success of the partnership; he spoke of positive results of the program, and his affiliation to the Graduate Medical Education Program. He further described some strategies used to excel in the program while being culture conscious.

Commissioner Barnett questioned the feasibility of Memorial Healthcare System managing the Hospitalist Physician program in-house. Dr. Stanley Marks, Senior Vice President & Chief Medical Officer, confirmed the current arrangements are the most economical and best approach as he recalled the past attempts on managing the program in-house. The payment and reimbursement packages, rates, savings, and physician metrics were discussed and is being monitored by the System.

The Board thanked and welcomed Dr. Gunderson.

The following Agreements were approved by Aurelio Fernandez, III, President and Chief Executive Officer, as the total compensation agreement was within the approval authority of the President and CEO, in accordance with Board Policy.

- New Physician Employment Agreement for Interim Medical Director, Adult Endocrinology Services, with Amy Aronovitz, M.D.
- New Physician Employment Agreement for Physical Medicine and Rehabilitation Services, with Angie Lastra, M.D.
- New Physician Employment Agreement for Pediatric Genetics Services, with Francis Reynoso, M.D.
- New Physician Employment Agreement for Hematology / Oncology (Hematology Malignancy and Bone Marrow Transplantation) Services, with Marco Ruiz, M.D.,
- New Physician Employment Agreement for Hematology / Oncology Services, with Jennifer Zikria, M.D.
- New Physician Employment Agreement for Adult Neurology (Memory Disorders) Services, with Hilary Glazer, M.D.
- New Physician Employment Agreement for Vascular Surgery Services, with Aaron Wagner, M.D.
- New Part-Time Physician Employment Agreement for Medical Director, Adolescent Medicine Services, with Elba Iglesias, M.D.

Commissioner Harrison presented to the Board the minutes of the May 18, 2016, meeting of the Contracts Committee for approval, whereupon:

Commissioner Florido moved, seconded by Commissioner Harrington, that:

THE BOARD OF COMMISSIONERS APPROVE THE MINUTES OF THE CONTRACTS COMMITTEE MEETING HELD MAY 19, 2016

The motion carried unanimously

Commissioner Florido queried on the status of the Physical Medicine and Rehabilitation (PM&R) Physician recruitment effort. Dr. Alan A. Novick, President of Medical Staff, Memorial Regional Hospital and Joe DiMaggio Children’s Hospital, responded that the effort continued. Thus far they have presented Angie Lastra’s contract and have entered negotiation phases with some physicians.

Commissioner Miller departed from the meeting at 19:28

6. **REPORT OF SPECIAL COMMITTEES**

None.

7. **ANNOUNCEMENTS**
None.

**CORRESPONDENCE**

None.

8. **UNFINISHED BUSINESS**

None.

9. **BOARD REGULAR BUSINESS**

a. *Report from the President of Medical Staff, Memorial Regional Hospital and Joe DiMaggio Children’s Hospital; A. Novick, M.D.*

(1) *Executive Committee Report re Recommendations for Appointments, Advancements, etc.*

Dr. A. Novick presented the Executive Committee Report re recommendations for appointments, advancements, etc, for the report dated May 18, 2016, a copy of which is on file in the Executive Office.

Commissioner Florido **moved, seconded** by Commissioner Harrison, that

**THE BOARD OF COMMISSIONERS APPROVE RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF THE MEDICAL STAFF AT MEMORIAL REGIONAL HOSPITAL AND JOE DIMAGGIO CHILDREN’S HOSPITAL**

The motion **carried** unanimously.

(2) *Request Board Approval of Infection Control Plan*

Commissioner Florido **moved, seconded** by Commissioner Harrison, that

**THE BOARD OF COMMISSIONERS APPROVE THE INFECTION CONTROL PLAN**

The motion **carried** unanimously.

(3) *Request Board Ratification of Changes in Medical Staff Leadership*

Commissioner Florido **moved, seconded** by Commissioner Harrison, that

**THE BOARD OF COMMISSIONERS RATIFY CHANGES IN MEDICAL STAFF LEADERSHIP**

The motion **carried** unanimously.

The Board seized the opportunity to welcome Dr. Novick as the new President of Medical Staff, Memorial Regional Hospital and Joe DiMaggio Children’s Hospital. Dr. Novick thanked the Board for the opportunity and honor.

b. *Report from the Chief of Staff, Memorial Hospital West; T. Goldberg, D.O.*
(1) Executive Committee Report re Recommendations for Appointments, Advancements, etc.

Dr. T. Goldberg presented the Executive Committee Report re recommendations appointments, advancements, etc., for the report dated May 9, 2016, a copy of which is on file in the Executive Office.

Dr. Goldberg announced Dr. Daniel Sheldon, who presented on the Joint Replacement Center of Excellence, is the new Chief of General Surgery at Memorial Hospital West.

Commissioner Harrington moved, seconded by Commissioner Florido, that

THE BOARD OF COMMISSIONERS APPROVE RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF THE MEDICAL STAFF AT MEMORIAL HOSPITAL WEST

The motion carried unanimously.

(2) Request Board Approval of Infection Control Plan

Commissioner Harrington moved, seconded by Commissioner Florido, that

THE BOARD OF COMMISSIONERS APPROVE THE INFECTION CONTROL PLAN

The motion carried unanimously.

(3) Request Board Ratification of Changes in Medical Staff Leadership

Commissioner Harrington moved, seconded by Commissioner Florido, that

THE BOARD OF COMMISSIONERS RATIFY CHANGES IN IN MEDICAL STAFF LEADERSHIP

The motion carried unanimously.

c. Report from the Chief of Staff at Memorial Hospital Miramar; J. Fine, M.D.

(1) Executive Committee Report re Recommendations for Appointments, Advancements, etc.

Dr. J. Fine presented the Executive Committee Report re recommendations for appointments, advancements, etc., for the report dated May 11, 2016, a copy of which is on file in the Executive Office.

Commissioner Barnett moved, seconded by Commissioner Florido, that:

THE BOARD OF COMMISSIONERS APPROVE RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF THE MEDICAL STAFF AT MEMORIAL HOSPITAL MIRAMAR

The motion carried unanimously.

(2) Request Board Approval of Infection Control Plan

Commissioner Barnett moved, seconded by Commissioner Florido, that:
THE BOARD OF COMMISSIONERS APPROVE THE INFECTION CONTROL PLAN

The motion carried unanimously.

(3) Request Board Ratification of Changes in Medical Staff Leadership

Commissioner Barnett moved, seconded by Commissioner Florido, that:

THE BOARD OF COMMISSIONERS RATIFY CHANGES IN MEDICAL STAFF LEADERSHIP

The motion carried unanimously.

d. Report from Chief of Staff at Memorial Hospital Pembroke; J. Steiner, M.D.

1. Executive Committee Report re Recommendations for Appointments, Advancements, etc.

Dr. J. Steiner presented the Executive Committee Report re recommendations for appointments, advancements, etc., for the dated May 12, 2016, a copy of which is on file in the Executive Office.

Commissioner Florido moved, seconded by Commissioner Narang, that

THE BOARD OF COMMISSIONERS APPROVE RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF THE MEDICAL STAFF AT MEMORIAL HOSPITAL PEMBROKE

The motion carried unanimously.

2. Request Board Approval of Infection Control Plan

Commissioner Florido moved, seconded by Commissioner Narang, that

THE BOARD OF COMMISSIONERS APPROVE THE INFECTION CONTROL PLAN

The motion carried unanimously.

e. Administrative Staff; Mr. A. Fernandez, President and Chief Executive Office


Mr. A. Fernandez, President and Chief Executive Officer presented the Quarterly Statistical Report for the Period Ending April 30, 2016, a copy of which is on file in the Executive Office.

Mr. Fernandez provided a system-based report on the following, but not limited to admissions, observation discharges, patient length of stay, outpatient hospital visits, ER and UCC Visits, inpatient and outpatient surgeries, total rehab analysis, wound care center, deliveries and workers' compensation. He further elaborated on areas of growth, stagnancy and decrease; provided a comparison to the prior year; and touched on strategies initiated. He highlighted on the executive’s outcome on strategic initiatives to counteract on industry constraints. Overall, Mr. Fernandez concluded that Memorial Healthcare System had a record year in volume which will yield to great financial results.
10. **NEW BUSINESS**

None.

11. **PRESIDENT’S COMMENTS**

Moving forward, the President will comment on Memorial’s great strides for advancement in leadership and quality, and this will be a standing item on the Agenda. He proceeded by reporting the following:

- On Friday, May 4, 2016, Memorial Regional Hospital and Joe DiMaggio Children’s Hospital received final Certification of Need approval from the Administrative Law Judge for our adult and pediatric kidney transplant. Consequently, Joe DiMaggio Children’s Hospital will be the only children hospital south of the Orlando/Tampa area with pediatric kidney transplant. Broward Health failed to file an exception, therefore, Memorial Healthcare System has 100% market share in kidney transplant.

- The accreditation Council for Graduate Medical Education granted Joe DiMaggio Children’s Hospital 24 resident positions as requested.

- The Society for Thoracic Surgery has ranked the Cardiovascular Program a 3-star rating, categorizing Memorial in the top percentile, and unique to Florida in this quality distinction for the 5th year in a row. The categories are Coronary Artery Bypass Graft Surgery (CABG), Aortic Valve Replacement (AVR) and the combination of a CABG with an AVR (Valve).

- Joe DiMaggio Children’s Hospital received the 2015 Guardian of Excellence Award for Patient Experience for Inpatient Pediatric Services from Press Ganey Associates, reaching the 95th Percentile in patient satisfaction for third consecutive year.

- Memorial Hospital Miramar is the recipient of the QUEST Award "WINNER" for High Value Healthcare.

- Memorial Hospital Miramar was granted 6-year accreditation for PGY1 Pharmacy Residency Program following its first year in existence.

- United Way of Broward County hosted its annual Magnolia Luncheon. The event was organized by the United Way Women's Leadership Council, which encourages women leaders within the community to pledge a commitment to United Way of Broward County. The women leadership donors of Memorial Healthcare System were recognized with the Magnolia Corporate Philanthropy Award, and Nina Beauchesne accepted the award on our behalf.

Highlighted under Challenges, Mr. Fernandez introduced the new Patient Transfer Program led by David Smith to resolve bed capacity issues. The Patient Transfer Program will be presented again to the Board after further development within sixty to ninety days.

Moody's Investors Services changed the Memorial Healthcare System rating to AA3 and the Standard and Poor status has been promoted from stable to positive.

12. **COMMISSIONERS COMMENTS**

Commissioner Florido thanked Ken Hetlage and others involved for facilitating care for a family member treated at Memorial Regional Hospital. He noted positively on the culture of Memorial.

Commissioner Harrington acknowledged all Executives and staff in achieving and exceeding goals. She is seeking to be more engaged with the community. She identified and thanked Mr. Shane
Strum, Senior Vice President of Memorial Healthcare System, for assisting in the donation to the Respect for Life Organization in Hollywood.

Commissioner Harrison thanked all for their diligence. He commented that his humorous demeanor does not divert recognizing the accomplishments and lessons derived from each enterprise. He thanked Ms. Carpenter for facilitating care for an associate treated at Memorial Regional Hospital and thanked Mr. Strum and Mr. Fernandez for their assistance in Leadership Broward. He acknowledged Mr. Fernandez for reaching out to Commissioners to address the agenda and affiliated issues, which is indicative of a presence in the governing Board.

Commissioner Barnett acknowledged the patients for choosing Memorial and Mr. Fernandez for incorporating the pledge of allegiance into the agenda.

Acting Chair, Commissioner Narang, recognized Memorial Hospital Pembroke for their financial growth reported in the Quarterly Statistical Report. He noted Memorial’s achievements should be publicized to the surrounding counties.

13. ADJOURNMENT

There being no further business to come before the Board, Mr. Narang declared the meeting adjourned at 8:44 p.m.

THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT

BY: ______________________________
   Jose Basulto, Chairman

ATTEST: ______________________________
   Douglas Harrison, Secretary Treasurer